

Silvia Folcarelli

Project Manager II, Italy

Employment History

Fortrea (Formerly Labcorp/Covance), Rome, Italy - Nov 2022 - Present

Project Manager II - Nov 2022 - Present

- Responsible for project delivery with regards to agreed time, scope, cost and quality.
- Serve as key client contact for assigned project responsibilities, establishing working relationships with client project teams which result in client satisfaction, operational excellence and thereby increase potential for repeat business.
- For areas of project responsibility, lead core project team(s) and facilitate team's ability to lead
 extended project team(s), ensuring effective cross-functional teamwork among project team
 members including both internal and external stakeholders. Based on size and scope of
 project(s), serve as escalation point for project issues, within area of project responsibility, to
 internal and external stakeholders, as appropriate.
- Understand the project delivery strategy, costing assumptions and resulting budget for assigned project(s).
- Monitor project scope, schedule and costs to ensure all remain on track with the contract and with financial performance targets. Initiate and implement appropriate actions to proactively manage the change control process both internally and externally.
- Proactively lead both quality control and risk assurance activities to ensure project deliverables are met according to regulatory, organization and client requirements.
- Create and manage variance to required project plans. Per SOPs, implement and monitor
 progress against project plans and revise as necessary. Assist all staff allocated to assigned
 project(s) in adhering to professional standards and SOPs, providing performance feedback to
 team member's respective supervisors.
- Aid in development and maintenance of key project performance indicators for client specified metrics, ensuring that the KPIs are within scope of the project contract.
- Define and manage project resource needs and establish succession plans for key resource.
- In collaboration with relevant departments, prepare and deliver presentations for new business.
- Under direction of PM/SPM/PD, track project progress against financial milestones using applicable financial systems.

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Labcorp, (formerly Covance), Rome, Italy - May 2021 - Oct 2022

Project Manager II - May 2021 - Oct 2022

- Responsible for project delivery with regards to agreed time, scope, cost and quality.
- Serve as key client contact for assigned project responsibilities, establishing working relationships with client project teams which result in client satisfaction, operational excellence and thereby increase potential for repeat business.
- For areas of project responsibility, lead core project team(s) and facilitate team's ability to lead
 extended project team(s), ensuring effective cross-functional teamwork among project team
 members including both internal and external stakeholders. Based on size and scope of
 project(s), serve as escalation point for project issues, within area of project responsibility, to
 internal and external stakeholders, as appropriate.
- Understand the project delivery strategy, costing assumptions and resulting budget for assigned project(s).
- Monitor project scope, schedule and costs to ensure all remain on track with the contract and with financial performance targets. Initiate and implement appropriate actions to proactively manage the change control process both internally and externally.
- Proactively lead both quality control and risk assurance activities to ensure project deliverables are met according to regulatory, organization and client requirements.
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 progress against project plans and revise as necessary. Assist all staff allocated to assigned
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 team member's respective supervisors.
- Aid in development and maintenance of key project performance indicators for client specified metrics, ensuring that the KPIs are within scope of the project contract.
- Define and manage project resource needs and establish succession plans for key resource.
- In collaboration with relevant departments, prepare and deliver presentations for new business.
- Under direction of PM/SPM/PD, track project progress against financial milestones using applicable financial systems.

Labcorp (formerly Covance), Roma, Roma, Italy - Jun 2020 - Apr 2021

Project Manager I - Jun 2020 - Apr 2021

- Responsible for project delivery with regards to agreed time, scope, cost and quality.
- Serve as client primary contact for areas assigned by Project Manager (PM), Senior Project Manager (SPM), or Associate Director (PD).
- Assist in the leadership of the core project team, as directed by PM/SPM/PD to facilitate their ability to lead extended cross-functional project team including the maintenance of timelines in

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MS Project, creation of PowerPoint presentations and storyboards and maintenance and escalation of items into an ADI log and/or RACT tool.

- Follow project issue escalation process as defined by the Quality Council
- Under direction of PM/SPM/PD, track project progress against financial milestones using applicable financial systems.
- Under direction of PM/SPM/PD, proactively lead quality control and risk assurance activities to
 ensure project deliverables are met according to regulatory, organization and client requirements.
- Assist in the successful design, implementation, tracking and revision of project plans for assigned projects. Assist all staff allocated to assigned projects in adhering to professional standards and SOPs.
- Track and maintenance of key project performance indicators for client specified metrics.
- Assist in the management and tracking of project resource needs and contribute to contingency planning for key resources.
- Contribute and participate in the delivery of presentations for new business.
- Independently manage above at leadership discretion.

Project Manager - Feb 2015 - May 2020

- Reviewing the study protocol to ensure quality implementation and successful delivery of client specifics and requirements.
- Being accountable for the implementation, monitoring and reporting of performance metrics.

Sr. Clinical Research Associate - Jan 2006 - Jan 2015

- Responsible for all aspects of site management and of site monitoring, including conduct of prestudy and initiation visits, routine monitoring and close-out of clinical sites for International Phase II and III studies.
- Conduction of feasibilities in several therapeutic areas
- Negotiation of financial agreements
- Preparation of regulatory/ethic submissions, as well as preparing Investigator Package for sites regulatory green light
- Involved in study specific trainings and support to younger clinical research associates in order to integrate them into the study process efficiently in an International Oncology Phase III study.

Mentored junior CRAs.

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Therapeutic Experience

- Oncology: Solid Tumors Breast Cancer (Phase II, III); Thoracic tumors Non-Small Cell Lung
 Cancer (Phase II, III, IV); Genito-Urinary Bladder Cancer (Phase I); Gastro-intestinal Tumors Gastro-Esophageal Cancer (Phase III);
- Oncology: <u>Hematologic Malignancies</u> Follicular Lymphoma (Phase IIb), (Phase II); Diffuse Large B Cell Lymphoma (Phase Ib), (Phase II)
- Cardiometabolic: Metabolic and Cardiovascular Risk Cardiovascular Outcomes Study (Phase III)

Systems Experience

- eCRF: iMedidata, InForm
- XRIM
- CTMS
- Veeva Vault

Language Capabilities

- Italian ILR 5 (Native or Bilingual)
- English ILR 3 (Professional Working Prof)
- French ILR 1 (Elementary Prof)

Education

- Diploma, Dr, Tor Vergata University, Rome, Roma, Italy
- Doctorate, PhD, Tor Vergata University, Rome, Roma, Italy
- Other, Degree in Biological Science
- Other, PhD Cellular and Molecular Biologi
- Degree in Biological Science
- PhD Cellular and Molecular Biologi

Training

Not Applicable

Memberships/Awards

Not Applicable

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Other

Not Applicable

Emplo	yee Signature: Silvia Folcarelli
Date:	05 July 2023

Fortrea will become the new brand identity for Labcorp's Clinical Development business in connection with the spin-off from Labcorp, which is expected in mid-2023. Fortrea's spin-off from Labcorp is subject to the satisfaction of certain customary conditions, including, among others, the receipt of final approval by Labcorp's Board of Directors, the receipt of appropriate assurances regarding the tax-free nature of the separation and effectiveness of any required filings with the Securities and Exchange Commission. There can be no assurances regarding the ultimate timing of the transaction or that the spin-off will be completed. Until the spin-off is complete, Fortrea's products, services and offerings are still owned and operated by Labcorp.

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